

Cover Sheet

Trust Board Meeting in Public: Wednesday 8 May 2024

TB2024.35

Title: Acute Provider Collaborative – Changes to Governance

Status: For Information

History:

Board Lead: Chief Executive Officer

Author: Naomi Radcliffe, Director of the Acute Provider Collaborative

Confidential: No

Key Purpose: Performance

Acute Provider Collaborative – Changes to Governance

1. Purpose

- 1.1. The purpose of this paper is to provide an update to the Board on changes to Acute Provider Collaborative (APC) governance and reporting.

2. Background

- 2.1. In line with the national policy aims for provider collaboratives, the Buckinghamshire, Oxfordshire and Berkshire West Provider Collaborative has been established to:
 - reduce variation and inequality in outcomes, access and experience;
 - improve resilience; and
 - deliver specialisation where it will improve outcomes and value.
- 2.2. Given the financial and performance challenges facing all organisations within the collaborative, a decision to strengthen the governance and oversight of the APC, to speed up the pace and scale of the change that is needed, was agreed.

3. Changes to APC governance and reporting

- 3.1. A new APC Board has been established and will include Executive Director representatives and one Non-Executive Director from each of the three acute trusts. David Highton, Chair of Buckinghamshire Healthcare NHS Trust will be the Lead Chair for the APC Board, supported by Steve McManus, CEO, Royal Berkshire NHS Foundation Trust, as the Lead Chief Executive.
- 3.2. The new APC Board will oversee the development and implementation of workstreams within the core areas of focus: elective care, clinical transformation, and corporate service transformation.
- 3.3. Starting in May 2024, it has been agreed that a Chief Executive will chair (rather than sponsor) each of the core workstream boards.

Elective Care Programme Board

Chair: Meghana Pandit, CEO,
Oxford University Hospitals

SRO: Dom Hardy, Elective Care
Board and System COO
representative

Corporate Services Delivery Group

Chair: Neil Macdonald, CEO, Buckinghamshire Healthcare NHS Trust

SRO: Terry Robers, Clinical Services and System CPO representative

Clinical Services Delivery Group

Chair: Steve McManus, CEO, Royal Berkshire NHS Foundation Trust

SRO: Janet Lippett, Clinical Services Programme and System CMO representative

- 3.4. A Scheme of Delegation will be developed between each trust Board and the APC to outline the remit and scope.
- 3.5. The new APC Board will meet every two months and provide a written report on its activities and progress to trust Boards and the ICB System Recovery Board. The first of these reports for OUH will be provided at the next meeting in July 2024.

4. Programme updates

- 4.1. All of the APC programmes are reviewing their deliverables for 2024/25 in light of the recently published planning guidance and the system priorities for this year. The focus will be on maintaining and improving the provision of high-quality care, which is sustainable for the long-term.
- 4.2. Plans for 2024/25 include:
 - a. The redesign of clinical pathways, to reduce unwarranted variation in access, outcomes and experience across the Integrated Care System.
 - b. A focus on reducing long waits for elective care, maximising the capacity that available across the three acute trusts and in the independent sector, and through programmes such as the theatre productivity programme.
 - c. Maximising opportunities of scale.

5. Recommendations

- 5.1. The Trust Board is asked to:
 - Receive this paper for information.